

May 18, 2007

## Financial Summary for the year ended March 31,2007

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### **Cautionary statements with regard to forward-looking statements**

This release contains forward looking statements which involve certain risks and uncertainties that could cause actual results to differ materially from those projected. Readers are cautioned not to place undue reliance on these forward-looking statements which are valid only as of the date thereof.

Ebara undertakes no obligation to republish revised forward-looking statements to reflect events or circumstances after the date thereof or to reflect the occurrence of unanticipated events.

**EBARA CORPORATION**

# Financial Summary for the year ended March 31,2007

## 1. Consolidated Financial Highlights

Billions of Yen

Year end March 31,	Net sales		Operating Income		Ordinary Income		Net Income	
	Amount	%	Amount	%	Amount	%	Amount	%
2007 (Original Forecast)	538.0 (530.0)	4.5	13.2 (14.0)	21.5	10.4 (11.0)	34.7	5.4 (4.5)	62.6
2006	514.9	7.6	10.9	43.8	7.7	56.6	3.3	-
2005	478.3	-5.8	7.5	-27.4	4.9	-36.3	-19.6	-

Change in accounting policies:Yes(Revenue recognition for wind power generation business)

## 2. Non-Consolidated Financial Highlights

Billions of Yen

Year end March 31,	Net sales		Operating Income		Ordinary Income		Net Income	
	Amount	%	Amount	%	Amount	%	Amount	%
2007 (Original Forecast)	251.5 (240.0)	-6.3	3.4 (3.5)	14.6	6.1 (6.0)	6.9	3.5 (3.5)	16.9
2006	268.3	-0.9	2.9	-	5.7	363.2	3.0	-
2005	270.7	-8.5	0.2	-92.5	1.2	-67.7	-18.0	-

## 3. Outline of dividend

Year end March 31,	Cash dividend per share (First Half)	Cash dividend per share (Annual)
2007 (Original Forecast)	YEN 0.0 ( 0.0 )	YEN 7.5 ( 7.5 )
2006	0.0	7.5
2005	0.0	7.5

## 4. Consolidated Financial Position

Billions of Yen

Year end March 31,	Total Assets	Rate of Change	Net assets	Equity ratio	Shareholders' equity per share of common
2007	625.0	5.5%	154.9	24.2%	Yen 357.97
2006	592.6	6.2%	153.6	25.9%	363.68
2005	558.2	-3.2%	102.9	18.4%	307.76

※Net assets in 2007 includes Minority interests in consolidated subsidiaries

## 5. Cash Flow

Billions of Yen

Year end March 31,	CF from operating activities		CF from investing activities		CF from financing activities		Cash and cash equivalents	
	*1	*2	*1	*2	*1	*2	*1	*2
2007	9.5	10.2	-10.5	-18.6	17.1	13.6	66.0	26.2
2006	-9.7	-2.5	-4.0	-7.6	21.7	14.2	47.5	20.8
2005	-10.1	-12.9	2.4	1.7	11.2	9.7	38.9	16.8

\*1:Consolidated, \*2:Non-consolidated

## 6. Scope of consolidation

Number of consolidated subsidiaries	56	Added	5	Excluded	3
Added	Ebara Environmental Engineering, Elliott Ebara Brazil, Yoshikura, Ebara-Elliott Service (Taiwan) Elliott Ebara Singapore				
Excluded	IT Engineering, Yoshikura (Merged with Ebara Hydro-Tech) Ebara Fan Engineering Co., Ltd.				
Equity Method	3				
Added	Ebara Espana Bombas, IT Engineering, e-Beam				

## Forecast of results for the year ending March 31, 2008

### ① Consolidated

Billions of Yen

Year end March 31,	Net sales		Operating Income		Ordinary Income		Net Income	
	Amount	%	Amount	%	Amount	%	Amount	%
1st Half 2008	220.0	13.1	-6.0	-	-7.0	-	-7.0	-
2007	194.4	7.8	-13.8	-	-15.4	-	-11.9	-
Change	25.5		7.8		8.4		4.9	
Annual 2008	560.0	4.1	16.0	20.8	12.0	15.2	6.0	10.2
2007	538.0		13.2		10.4		5.4	
Change	21.9		2.7		1.5		0.5	

\* Expectation of exchange rate US\$ = ¥115

### ② Non-consolidated

Billions of Yen

Year end March 31,	Net sales		Operating Income		Ordinary Income		Net Income	
	Amount	%	Amount	%	Amount	%	Amount	%
1st Half 2008	95.0	5.0	-5.0	-	-3.0	-	-2.5	-
2007	90.4	5.8	-11.4	-	-9.8	-	-6.7	-
Change	4.5		6.4		6.8		4.2	
Annual 2008	255.0	1.4	7.0	104.3	7.0	14.2	4.0	13.5
2007	251.5		3.4		6.1		3.5	
Change	3.4		3.5		0.8		0.4	

## Consolidated Segment Information

Business segment

FMS = Fluid Machinery & Systems, EE = Environmental Engineering, PM = Precision Machinery

E&C = Elimination and Corporate

FY2008 shows the amount of the forecast of year ended, March 31, 2008.

### 1. Order received

Billions of Yen

Year end March 31,	Business Segment				Total
	FMS	EE	PM	E&C	
2007	304.9	170.9	129.9	—	605.7
2006	280.3	162.0	87.9	—	530.4
Change	24.6	8.9	42.0	—	75.3
2008 Forecast	310.0	140.0	120.0	—	570.0

### 2. Sales

Billions of Yen

Year end March 31,	Business Segment				Total	Geographical Segment			
	FMS	EE	PM	E&C		Japan	North America	Other	E&C
2007	285.2	152.9	108.3	-8.4	538.0	460.7	66.7	41.6	-31.0
2006	255.6	178.4	89.7	-8.8	514.9	448.4	57.8	32.8	-24.1
Change	29.6	-25.5	18.6	0.4	23.1	12.3	8.9	8.7	-6.8
2008 Forecast	300.0	145.0	115.0	—	560.0				

### 3. Operating Income

Billions of Yen

Year end March 31,	Business Segment				Total	Geographical Segment			
	FMS	EE	PM	E&C		Japan	North America	Other	E&C
2007	11.5	-8.3	10.0	-0.0	13.2	8.6	2.6	2.9	-1.0
2006	7.1	-0.5	4.6	-0.3	10.9	12.5	-1.2	0.7	-1.1
Change	4.4	-7.8	5.4	0.3	2.3	-3.9	3.8	2.2	0.1
2008 Forecast	11.5	-6.5	11.0	—	16.0				

### 4. Total Assets

Billions of Yen

Year end March 31,	Business Segment				Total
	FMS	EE	PM	E&C	
2007	281.0	158.5	129.9	55.5	625.0
2006	249.8	144.8	121.6	76.2	592.6
Change	31.1	13.7	8.2	-20.6	32.4

### 5. Employees

Person

Year end March 31,	FMS	EE	PM	Corporate	Total	Ebara Only	Japan	Other
2007	7,555	5,780	1,863	411	15,609	2,586	8,667	4,356
2006	7,449	6,005	1,728	427	15,609	3,588	7,900	4,121
Change	106	-225	135	-16	0	-1,002	767	235

Decrease factor of Ebara: Spin off of Ebara Environmental Engineering,

Transfer to Ebara Yoshikura Hydro-Tech

## 6. Research and Development

Billions of Yen

Year end March 31,	Business Segment				Total	Non- consolidated
	FMS	EE	PM	E&C		
2007	3.8	4.5	2.9	—	11.3	6.5
2006	3.5	4.5	2.7	—	10.8	7.6
2008 Forecast	4.5	4.5	4.0	—	13.0	8.0

## 7. Depreciation and Amortization

Billions of Yen

Year end March 31,	Business Segment				Total	Non- consolidated
	FMS	EE	PM	E&C		
2007	5.3	3.3	4.1	-0.0	12.8	7.5
2006	5.4	3.6	3.4	-0.0	12.4	7.3
2008 Forecast	6.0	3.5	4.5	—	14.0	8.0

## 8. Capital Expenditure

Billions of Yen

Year end March 31,	Business Segment				Total	Non- consolidated
	FMS	EE	PM	E&C		
2007	8.5	2.4	6.9	-0.0	17.9	10.3
2006	6.0	3.4	5.4	-0.1	14.8	9.6
2008 Forecast	6.0	5.5	5.3	—	16.8	11.0

## 9. Backlog of Order received

Billions of Yen

Year end March 31,	Business Segment				Total
	FMS	EE	PM	E&C	
2007	170.6	127.0	53.3	—	350.9
2006	145.1	145.2	31.0	—	321.4
Change	25.5	-18.2	22.3	—	29.5
2008 Forecast	180.6	122.0	58.3	—	360.9

The backlog of the project of a gasification incinerator plant in Malaysia included in the backlog of FY2006 was excluded from the backlog

## 10. Ratio of Consolidated to Non-Consolidated

Year end March 31,	Sale	Operating Income	Ordinary Income	Net Income
	times	times	times	times
2007	2.14	3.87	1.70	1.54
2006	1.92	3.65	1.35	1.11
2008 Forecast	2.20	2.29	1.71	1.50

# Consolidated Statements of Income

Billions of Yen

Year end March 31,	Current	Previous	Change	
	2007	2006	Amount	%
<b>Net Sales</b>	<b>538.0</b>	<b>514.9</b>	<b>23.1</b>	<b>4.5</b>
Cost of sales (Sales cost ratio)	434.9 (80.8)	418.4 (81.3)	16.5	3.9 (-0.5)
<b>Gross Profit</b>	<b>103.1</b>	<b>96.5</b>	<b>6.6</b>	<b>6.8</b>
S.G & A expenses	89.9	85.6	4.3	5.0
<b>Operating Income</b>	<b>13.2</b>	<b>10.9</b>	<b>2.3</b>	<b>21.5</b>
<b>Non-operating income</b>	<b>4.9</b>	<b>2.7</b>	<b>2.2</b>	<b>79.9</b>
Interest income	0.4	0.3		
Dividend income	3.2	0.7		
Others	1.2	1.7		
<b>Non-operating expense</b>	<b>7.8</b>	<b>5.9</b>	<b>1.9</b>	<b>31.6</b>
Interest expense	3.7	3.5		
Others	4.0	2.4		
<b>Ordinary Income</b>	<b>10.4</b>	<b>7.7</b>	<b>2.7</b>	<b>34.7</b>
<b>Extraordinary income</b>	<b>8.1</b>	<b>9.9</b>	<b>(1.8)</b>	<b>(18.1)</b>
Gain on sales of fixed assets	0.6	4.7		
Gain on sales of investment securities	7.2	5.0		
Gain on reversal of reserve for losses on contingent liabilities	0.2	0.1		
Gain on reversal of allowance for doubtful receivables	0.0	—		
<b>Extraordinary expense</b>	<b>7.4</b>	<b>3.9</b>	<b>3.5</b>	<b>86.4</b>
Loss on sales and disposal of fixed assets	0.4	1.1		
Loss on liquidation of subsidiaries and affiliates	1.4	0.0		
Loss on sales of investment securities	0.0	0.0		
Write-down of securities and other investments	0.0	0.1		
Write-down of inventories	—	1.0		
Loss on other liabilities	0.1	0.3		
Legal expenses	0.9	—		
Loss due to violations of Japan's Anti-Monopoly Law	2.8	—		
Impairment losses	0.3	0.4		
Product warranty expenses	—	0.7		
Loss for prior period adjustment ※	1.1	—		
<b>Income before income taxes</b>	<b>11.1</b>	<b>13.6</b>	<b>(2.5)</b>	<b>(18.8)</b>
Income taxes	4.1	3.6	0.5	13.9
Deferred tax benefits	2.5	6.6	(4.1)	(62.1)
Minority interests in consolidated subsidiaries	1.0	-0.0	1.0	—
<b>Net Income</b>	<b>5.4</b>	<b>3.3</b>	<b>2.1</b>	<b>62.6</b>

※ This loss comes from changes of accounting policy of revenue recognition for the wind power generation business.

## Consolidated Balance Sheets (Assets)

Billions of Yen

Year end March 31,	Current	Previous	Change	
	2007	2006	Amount	%
<b>Assets</b>				
<b>I Current assets</b>	<b>431.6</b>	<b>384.9</b>	<b>46.7</b>	<b>12.2</b>
Cash and time deposits	66.0	47.5	18.5	39.1
Securities	0.0	0.0	0.0	—
(Cash and cash equivalent)	(66.0)	(47.5)	18.5	39.1
Trade receivables	225.0	227.5	(2.5)	(1.1)
Inventories	96.5	84.1	12.4	14.8
Deferred tax assets	14.7	10.8	3.9	35.9
Others	31.2	16.6	14.6	87.8
Allowance for doubtful receivables	(2.0)	(1.7)	(0.3)	14.4
<b>II Fixed assets</b>	<b>193.3</b>	<b>207.7</b>	<b>(14.3)</b>	<b>(6.9)</b>
<b>(1) Tangible fixed assets</b>	<b>98.2</b>	<b>96.3</b>	<b>1.9</b>	<b>2.0</b>
Buildings	31.8	32.9	(1.1)	(3.2)
Machinery and equipment	36.9	34.3	2.6	7.5
Land	18.8	19.5	(0.7)	(3.3)
Construction in progress	4.7	3.5	1.2	35.0
Others	5.8	5.9	(0.1)	(2.7)
<b>(2) Intangible fixed assets</b>	<b>14.2</b>	<b>14.9</b>	<b>(0.6)</b>	<b>(4.6)</b>
<b>(3) Investment and long-term receivables</b>	<b>80.8</b>	<b>96.4</b>	<b>(15.6)</b>	<b>(16.2)</b>
Investment securities	37.5	53.9	(16.4)	(30.3)
Long-term loans receivables	3.8	3.4	0.4	12.4
Deferred tax assets	25.1	27.3	(2.2)	(8.2)
Others	16.9	15.4	1.5	9.8
Allowance for doubtful receivables	(1.0)	(0.8)	(0.2)	32.1
Reserve for revaluation of investments	(1.6)	(2.9)	1.3	(44.3)
<b>Total assets</b>	<b>625.0</b>	<b>592.6</b>	<b>32.4</b>	<b>5.5</b>

<b>Ratio of Consolidated to Non-Consolidated</b>	<b>1.4</b>	<b>1.3</b>
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## Consolidated Balance Sheets (Liabilities & Net assets)

Billions of Yen

Year end March 31,	Current	Previous	Change	
	2007	2006	Amount	%
<b>Liabilities</b>				
<b>I Current liabilities</b>	<b>322.0</b>	<b>302.7</b>	<b>19.3</b>	<b>6.4</b>
Trade payables	167.8	160.6	7.2	4.5
Short-term bank loans	69.0	71.6	(2.6)	(3.7)
Commercial paper	15.0	3.0	12.0	400.0
Current portion of bonds	14.0	–	14.0	–
Current portion of convertible bonds	–	19.9	(19.9)	–
Accrued income taxes	2.9	2.6	0.3	8.7
Bonus payment reserve (including Directors')	7.4	7.0	0.4	4.7
Reserve for construction relations	3.9	2.6	1.3	53.0
Others	41.7	35.0	6.7	19.3
<b>II Long-term liabilities</b>	<b>148.0</b>	<b>131.1</b>	<b>16.9</b>	<b>12.8</b>
Bonds	30.3	44.0	(13.7)	(31.1)
Convertible bonds	40.0	–	40.0	–
Long-term bank loans	45.0	53.4	(8.4)	(15.9)
Retirement allowance reserve (including Directors')	30.1	31.9	(1.8)	(5.8)
Others	2.5	1.7	0.8	50.8
<b>Total of liabilities</b>	<b>470.0</b>	<b>433.9</b>	<b>36.1</b>	<b>8.3</b>
<b>Net assets</b>				
<b>I Common stock</b>	<b>61.2</b>	<b>61.2</b>	<b>0.0</b>	<b>0.0</b>
<b>II Capital surplus</b>	<b>65.2</b>	<b>65.2</b>	<b>0.0</b>	<b>0.0</b>
<b>III Retained Earnings</b>	<b>19.4</b>	<b>16.9</b>	<b>2.5</b>	<b>14.7</b>
<b>IV Treasury stock, at cost</b>	<b>(0.0)</b>	<b>(0.0)</b>	<b>(0.0)</b>	<b>(71.1)</b>
<b>V Net unrealized gain (loss)</b>	<b>6.7</b>	<b>13.4</b>	<b>(6.7)</b>	<b>(49.8)</b>
<b>VI Translation adjustments</b>	<b>(1.3)</b>	<b>(3.1)</b>	<b>1.8</b>	<b>(56.6)</b>
<b>VII Minority interest in consolidated subsidiaries</b>	<b>3.7</b>	<b>5.0</b>	<b>(1.3)</b>	<b>(26.0)</b>
<b>Total net assets</b>	<b>154.9</b>	<b>158.7</b>	<b>(3.8)</b>	<b>(2.4)</b>
<b>Total liabilities and net assets</b>	<b>625.0</b>	<b>592.6</b>	<b>32.4</b>	<b>5.5</b>

Minority interests in consolidated subsidiaries is not included in Net assets in the previous year.

<b>Interest bearing debt</b>	<b>213.3</b>	<b>192.1</b>	<b>21.2</b>	
<b>Loans guaranteed as contingent liabilities</b>	<b>12.6</b>	<b>14.1</b>	<b>(1.5)</b>	
(Loans guaranteed ; non-consolidated)	(46.6)	(49.5)	(2.9)	

## Consolidate Statements of Cash Flows

Billions of Yen

Year end March 31,	Previous	Current	Next	Total of 3 periods
	2006	2007	2008	
<b>Cash flows from operating activities</b>				
Income before income taxes	13.6	11.1	12.0	36.7
Adjustment of cash flow item :				
Depreciation and amortization	12.4	12.8	14.0	39.2
Gain on sales of fixed assets	(4.6)	(0.5)	—	(5.1)
Gain on sales of securities	(5.0)	(7.2)	—	(12.2)
Increase(decrease) in allowance and other	(1.3)	1.1	—	(0.2)
Increase/decrease of operating assets and liabilities				
Trade receivables	(19.9)	2.0	} (10.0)	} (21.5)
Inventories	1.1	(11.8)		
Trade payable	10.4	6.7		
Income taxes paid	(7.1)	(4.3)	(5.0)	(16.4)
Legal Expenses & Loss for violations of Anti-Monopoly Law	—	(1.9)	—	(1.9)
Others	(9.3)	1.5	—	(7.8)
Net cash provided by (used for) operating activities	(9.7)	9.5	11.0	10.8
<b>Cash flows from investing activities</b>				
Purchase of fixed assets	(13.9)	(17.4)	(16.8)	(48.1)
Sales of fixed assets	6.3	2.6	} 10.8	} 27.5
Others	3.5	4.3		
Net cash provided by (used for) investing activities	(4.0)	(10.5)	(6.0)	(20.6)
<b>Free Cash Flows</b>	<b>(13.8)</b>	<b>(1.0)</b>	<b>5.0</b>	<b>(9.8)</b>
<b>Cash flows from financing activities</b>				
Issurance of (convertible)bonds	39.9	39.9	} (17.9)	} 25.4
Redemption of (convertible)bonds	(16.0)	(20.1)		
Proceeds from bank loans and commercial paper	49.7	59.1		
Repayment of bank loans and commercial paper	(49.9)	(59.3)		
Capital paid in from minority shareholders'	0.6	0.9		1.5
Dividends paid	(2.5)	(3.1)	(3.1)	(8.7)
Dividends paid to minority shareholders' in consolidated subsidiaries	(0.1)	(0.1)		(0.2)
Purchase and sales of treasury stock	(0.0)	(0.0)		(0.0)
Net cash provided by (used for) financing activities	21.7	17.1	(21.0)	18.0
Translation adjustments	0.3	1.6	—	1.9
<b>Total CF</b>	<b>8.2</b>	<b>17.8</b>	<b>(16.0)</b>	<b>10.1</b>
<b>Cash and cash equivalents</b>				
At beginning of period	38.9	47.5	66.0	
Net effect of deconsolidation and consolidation of subsidiaries	0.2	0.7	—	
<b>At end of period</b>	<b>47.5</b>	<b>66.0</b>	<b>50.0</b>	
*Information on interest-bearing debt				
Short term	94.6	98.0	80.1	
Long term	97.4	115.3	115.3	
<b>Total interest-bearing debt</b>	<b>192.1</b>	<b>213.3</b>	<b>195.4</b>	

# Consolidated Sales and Orders of Subsegment

## 1. Order received

Billions of Yen

Year end March 31,	Current		Previous		Change		Next	
	2007	*1	2006	*1		*2	2008	*2
FMS Business		%		%		%		%
Custom Pumps	62.0	10.2	53.1	10.0	8.9	16.8	64.0	3.2
Compressors & Fans	87.9	14.5	75.8	14.3	12.1	16.0	73.0	-17.0
Fluid related plants	39.6	6.5	43.3	8.2	-3.7	-8.5	54.0	36.4
Standard pumps	80.0	13.2	76.2	14.4	3.8	5.0	84.0	5.0
Chillers	35.1	5.8	31.8	6.0	3.3	10.4	35.0	-0.3
<b>Total of FMS</b>	<b>304.9</b>	<b>50.3</b>	<b>280.3</b>	<b>52.8</b>	<b>24.6</b>	<b>8.8</b>	<b>310.0</b>	<b>1.7</b>
EE Business								
Water treatment plants	56.1	9.3	75.3	14.2	-19.2	-25.5	50.0	-10.9
Environmental plants	80.9	13.4	55.5	10.5	25.4	45.8	60.0	-25.8
Others	33.7	5.6	31.1	5.9	2.6	8.4	30.0	-11.0
<b>Total of EE</b>	<b>170.9</b>	<b>28.2</b>	<b>162.0</b>	<b>30.5</b>	<b>8.9</b>	<b>5.5</b>	<b>140.0</b>	<b>-18.1</b>
PM Business								
Components	32.3	5.3	23.9	4.5	8.4	35.1	32.0	-0.9
CMPsystems	58.2	9.6	37.0	7.0	21.2	57.3	60.0	3.1
Others	39.3	6.5	26.9	5.1	12.4	46.1	28.0	-28.8
<b>Total of PM</b>	<b>129.9</b>	<b>21.4</b>	<b>87.9</b>	<b>16.6</b>	<b>42.0</b>	<b>47.8</b>	<b>120.0</b>	<b>-7.6</b>
<b>Total</b>	<b>605.7</b>	<b>100.0</b>	<b>530.4</b>	<b>100.0</b>	<b>75.3</b>	<b>14.2</b>	<b>570.0</b>	<b>-5.9</b>

## 2. Sales

Billions of Yen

Year end March 31,	Current		Previous		Change		Next	
	2007	*1	2006	*1		*2	2008	*2
FMS Business		%		%		%		%
Custom Pumps	53.4	9.9	45.1	8.8	8.3	18.4	62.0	16.1
Compressors & Fans	71.5	13.3	58.7	11.4	12.8	21.8	75.0	4.9
Fluid related plants	44.8	8.3	42.4	8.2	2.4	5.7	48.0	7.1
Standard pumps	79.4	14.8	75.3	14.6	4.1	5.4	82.0	3.3
Chillers	33.0	6.1	31.0	6.0	2.0	6.5	33.0	0.0
<b>Total of FMS</b>	<b>282.3</b>	<b>52.5</b>	<b>252.7</b>	<b>49.1</b>	<b>29.6</b>	<b>11.7</b>	<b>300.0</b>	<b>6.3</b>
EE Business								
Water treatment plants	63.6	11.8	73.4	14.3	-9.8	-13.4	55.0	-13.5
Environmental plants	50.6	9.4	63.7	12.4	-13.1	-20.6	64.0	26.5
Others	33.7	6.3	35.6	6.9	-1.9	-5.3	26.0	-22.8
<b>Total of EE</b>	<b>148.0</b>	<b>27.5</b>	<b>172.8</b>	<b>33.6</b>	<b>-24.8</b>	<b>-14.4</b>	<b>145.0</b>	<b>-2.0</b>
PM Business								
Components	29.2	5.4	23.2	4.5	6.0	25.9	30.0	2.7
CMPsystems	45.5	8.5	40.3	7.8	5.2	12.9	55.0	20.9
Others	32.9	6.1	25.8	5.0	7.1	27.5	30.0	-8.8
<b>Total of PM</b>	<b>107.7</b>	<b>20.0</b>	<b>89.3</b>	<b>17.3</b>	<b>18.4</b>	<b>20.6</b>	<b>115.0</b>	<b>6.8</b>
<b>Total</b>	<b>538.0</b>	<b>100.0</b>	<b>514.9</b>	<b>100.0</b>	<b>23.1</b>	<b>4.5</b>	<b>560.0</b>	<b>4.1</b>

\*1 shows the composition ratio

\*2 shows the increase and decrease ratio