

# Financial Highlights

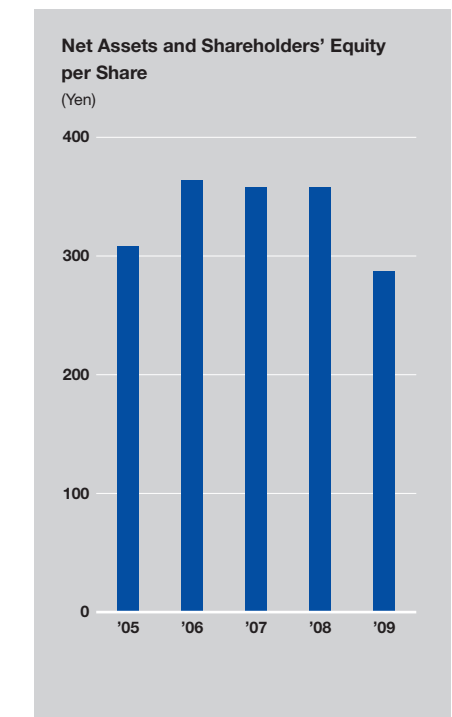
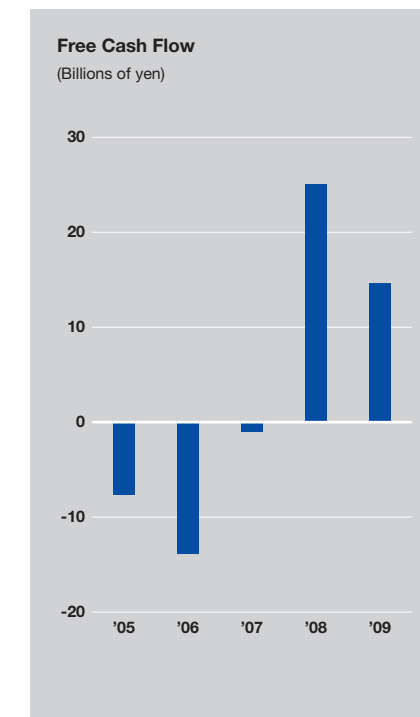
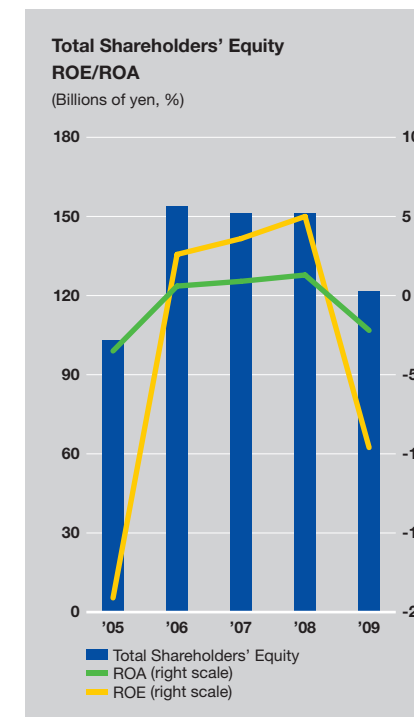
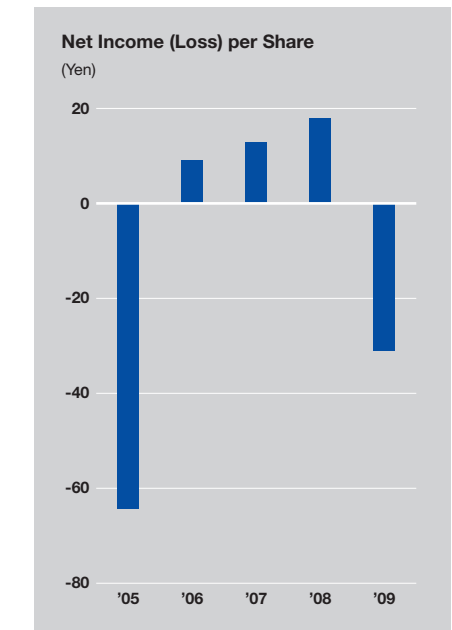
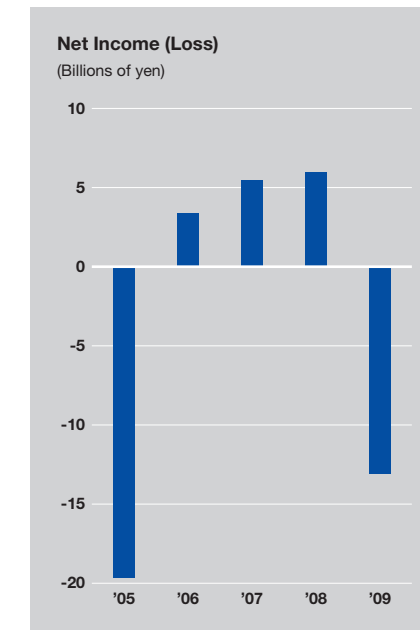
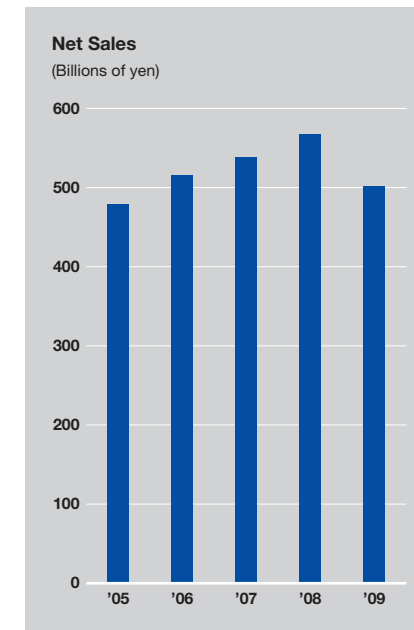
EBARA CORPORATION and Consolidated Subsidiaries

Years ended March 31	Millions of yen			Thousands of U.S. dollars*
	2009	2008	2007	2009
Net sales	<b>¥501,149</b>	¥567,191	¥538,098	<b>\$5,101,792</b>
Operating income	<b>638</b>	6,017	13,249	<b>6,495</b>
Net income (loss)	<b>(13,113)</b>	7,609	5,446	<b>(133,493)</b>
Depreciation and amortization	<b>15,180</b>	15,316	12,842	<b>154,535</b>
Capital expenditures	<b>23,560</b>	22,381	17,917	<b>239,845</b>
Total shareholders' equity**	<b>121,411</b>	151,237	151,242	<b>1,235,987</b>
Total net assets	<b>124,264</b>	155,263	154,970	<b>1,265,031</b>
Total assets	<b>562,456</b>	607,007	625,033	<b>5,725,908</b>
Interest-bearing debt	<b>¥181,556</b>	¥184,459	¥213,349	<b>\$1,848,274</b>
Ratio of shareholders' equity and net assets to total assets (%)	<b>21.6</b>	24.9	24.2	
Ratio of dividends to shareholders' equity (%)	<b>—</b>	41.6	58.2	
Free cash flow	<b>14,665</b>	25,454	(1,006)	<b>149,293</b>
Per share data:				
Net income (loss) (yen and U.S. dollars)	<b>¥ (31.04)</b>	¥ 18.01	¥ 12.89	<b>\$0.316</b>
Cash dividends (yen and U.S. dollars)	<b>0.00</b>	7.50	7.50	<b>0.000</b>
Net assets and shareholders' equity (yen and U.S. dollars)	<b>287.44</b>	358.01	357.97	<b>2.926</b>
Debt/equity ratio	<b>1.50</b>	1.22	1.41	
ROE (%)***	<b>(9.6)</b>	5.0	3.6	
ROA (%)	<b>(2.2)</b>	1.2	0.9	

\* The U.S. dollar amounts are included solely for convenience and have been translated as a matter of arithmetical computation only at the rate of ¥98.23=US\$1, the rate of exchange prevailing on March 31, 2009.

\*\* The EBARA Group has applied "Accounting Standard for Presentation of Net Assets on the Balance Sheets" (ASBJ Statement No. 5, issued on December 9, 2005) and "Guidance on Accounting Standard for Presentation of Net Assets on the Balance Sheets" (ASBJ Guidance No. 8, issued on December 9, 2005) from the fiscal year ended March 31, 2007. The amount corresponding to total shareholders' equity, according to the previous method of presentation, is ¥121,411 million for the fiscal year 2009, ¥151,237 million for the fiscal year 2008, and ¥151,242 million for the fiscal year 2007.

\*\*\* ROE: Net income/Average total shareholders' equity of the beginning and end of the fiscal year.  
From fiscal year 2007, total shareholders' equity substitutes for total net assets in the calculation.



## Eleven-Year Summary

EBARA CORPORATION and Consolidated Subsidiaries												Thousands of
Years ended March 31												U.S. dollars*
	Millions of yen											
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	2009
Net sales	<b>¥501,149</b>	¥567,191	¥538,098	¥514,957	¥478,397	¥507,767	¥517,981	¥562,592	¥599,835	¥566,383	¥557,728	<b>\$5,101,792</b>
Cost of sales	<b>415,827</b>	469,865	434,934	418,414	384,168	405,760	420,079	454,853	472,095	453,462	466,955	<b>4,233,198</b>
Gross profit	<b>85,322</b>	97,326	103,164	96,543	94,229	102,007	97,902	107,739	127,740	112,921	90,773	<b>868,594</b>
Operating income (loss)	<b>638</b>	6,017	13,249	10,902	7,581	10,446	(1,424)	3,522	13,934	20,666	6,253	<b>6,495</b>
Net income (loss)	<b>(13,113)</b>	7,609	5,446	3,350	(19,649)	2,586	(28,538)	(17,936)	2,562	8,673	(3,273)	<b>133,493</b>
Capital expenditures	<b>23,560</b>	22,381	17,917	14,838	12,706	13,690	19,600	25,698	18,420	16,098	25,103	<b>239,845</b>
R&D expenses	<b>8,829</b>	10,812	11,357	10,883	9,994	10,965	14,116	17,287	19,997	16,576	24,671	<b>89,881</b>
Total shareholders' equity**	<b>121,411</b>	151,237	151,242	153,695	102,952	112,578	106,782	140,107	155,844	161,668	134,520	<b>1,235,987</b>
Total net assets	<b>124,264</b>	155,263	154,970	—	—	—	—	—	—	—	—	<b>1,265,031</b>
Total assets	<b>562,456</b>	607,007	625,033	592,631	558,265	576,412	613,759	642,605	672,215	624,888	611,875	<b>5,725,908</b>
Net income (loss) per share												
(yen and U.S. dollars)	<b>¥(31.04)</b>	¥18.01	¥12.89	¥9.11	¥(64.43)	¥8.34	¥(95.49)	¥(59.99)	¥8.57	¥29.57	¥(11.38)	<b>\$(0.316)</b>
ROE (%)***	<b>(9.6)</b>	5.0	3.6	2.6	(18.2)	2.3	(23.1)	(12.1)	1.6	5.9	(2.4)	
ROA (%)	<b>(2.2)</b>	1.2	0.9	0.6	(3.5)	0.4	(4.6)	(2.7)	0.4	1.4	(0.5)	

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